

FOOD SECURITY

40 YEARS OF CHALLENGES & SOLUTIONS



2021 ANNUAL REPORT

**Yes, I want to support the
Feed-Lead-Strengthen Capital Campaign
to build The Food Bank's future home!**

☐ \$10,000 ☐ \$1,000 ☐ \$250

☐ \$5,000 ☐ \$500 ☐ \$100

☐ Multi-year pledge of \$_____ over _____ years

Name _____

Address _____

City _____ State _____ Zip _____

Please make checks payable to:
The Food Bank of Western Massachusetts
or visit foodbankwma.org/donate

My gift is in ☐ honor of/ ☐ memory of:

Name/Occasion

Send acknowledgment of my gift to:

Name

Address





With your support, The Food Bank enters its 40th year steadfast in partnership with you...

DEAR FRIENDS,

We began this letter last year by saying, “While 2020 is the year we all want to put behind us, we’re not out of the woods yet.” Little did we know, 2021 would also be devastating in terms of food insecurity. Hopefully, we have a more positive future ahead of us.

Last year, we made available the equivalent of about a million meals of healthy food every month to an average of about 103,000 individuals. We couldn’t have done it without our committed and resourceful frontline member food pantries and meal sites — now more than 170 strong — dotted across all four counties of Western Massachusetts. Fortunately, we are now witnessing the monthly average fall to pre-pandemic levels of about 86,000 — still unconscionable for our region.

Even with the pandemic easing and unemployment levels dropping, many households and communities will continue to be left behind because economic growth is never even and historically does not “raise all boats.” To make matters worse, prices for food, fuel and other consumer goods are rising to historic levels due to continuing supply chain obstacles and, more recently, the war in Ukraine. And, we know households with the

lowest incomes spend a much greater share of their income on food (almost five times more) than the highest-income households.

Households with limited financial resources invariably face food insecurity. However, they are not all the same. Most are children and elders who do not work and must rely on others to care for them. They are also veterans and people with disabilities who are unable to work. Even able-bodied people who work full-time at minimum or near-minimum wage may face food insecurity. The pandemic also revealed what we have known to be true for some time — that heads of households can become unemployed because of natural or man-made economic “disasters” (i.e. the Great Recession) for a whole host of reasons, including lack of accessible employment opportunities or affordable transportation, childcare, education, (systemic) racism, etc.

People’s stories of lived experience are as complex and diverse as the people living with food insecurity. What they often have in common is personal anguish, societal-imposed shame and the fervent desire to achieve economic stability. As one person shared recently, “I don’t want to rely on rental

assistance from the government, I want help to be able to buy my own home and raise my family in it.”

With your support, The Food Bank enters its 40th year steadfast in partnership with you, our members, farmers, businesses, public officials, and other community-based organizations.

Together, we ensure that those in need of food assistance receive healthy food when they need it. We firmly believe economic stability starts but doesn’t end with food security. True to our mission to end hunger, we must continue to forge creative solutions with our partners. We are very grateful to you for being one of them.

IN PARTNERSHIP,



Andrew Morehouse
Executive Director



Erica Flores, Esq.
Board President

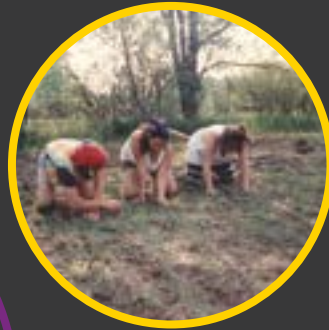
THE FOOD BANK

40 YEARS OF PARTNERSHIPS TO FEED, LEAD,
& STRENGTHEN COMMUNITY

Since 1982, The Food Bank has distributed the equivalent of 156,640,072 healthy meals to neighbors in need. We carry out our mission in partnership with the Western Massachusetts 173-member strong frontline emergency food network, donors of foods and funds, public officials, other community partners, and volunteers.

The Food Bank milestones below reveal a 40-year journey of learning, community building, innovation, and growth in an ever-changing world.

1982 First office space in Springfield and first two food distributions out of an adjacent parking



1992
Purchase first Food Bank Farm in Hadley



1986 Move to current location in Hatfield

1995

Instrumental in the creation of Massachusetts Emergency Food Assistance Program (MEFAP) in response to a 70% cut in funding of federal Emergency Food Assistance Program (TEFAP)

2005

Andrew Morehouse becomes executive director

2005

Break ground on a \$3.9 million facility expansion funded by a prior successful capital campaign



2007

Begin hosting nutrition workshops in Hatfield



2006

Five-year Target: Hunger community organizing initiative launched in Springfield and later in the North Berkshires



2007

Host hunger awareness events in all four counties

2009

First Western Massachusetts Hunger Summit hosted in Springfield

2009

SNAP assistance begins with AmeriCorps* VISTA volunteer (today, four full-time employees)

2010

First Monte's March goes from Northampton to Greenfield



2011

First Will Bike 4 Food event

2018

Launch Coalition to End Hunger

2018

Launch Food Insecurity Screening & Referral Initiative (FISRI)

2020

Purchase second Food Bank Farm in Hadley



2020



Purchase land in Chicopee for new food distribution center and headquarters, and launch capital campaign

2022

Break ground on future, larger, and greener home and reach \$26.4M capital campaign goal

INNOVATION, RESILIENCE, & HEART ACROSS THE REGIONAL EMERGENCY FOOD NETWORK

■ Michelle Geoffroy, Agency Relations Manager

I'm responsible for maintaining relationships with the 173 food pantries and meal programs that receive food from The Food Bank. They must become members, which means meeting requirements of food safety, data collection and regular inspections. Members can also access opportunities to network with each other, apply for capacity building grants, and attend workshops.

A big part of our job in the Agency Relations Team is getting to know the people who run these member agencies. Let me tell you, these folks are amazing! For example, the program director at the Northampton Survival Center is super organized and can probably quote the Member Agency Handbook better than me. And the executive director of the Easthampton Community Center is a one-woman wonder who must have many extra hours in her day

than the rest of us — I don't know how else she can possibly do everything she does. We have members with great home delivery programs, others that offer vegan options, and many that are really great at creating a welcoming space for their guests.

Not only do we get to know our members' strengths, we also get to know their needs. We offer capacity-building grants to address critical needs like new fridges and shelving. During the pandemic, we also provided grants for tents and heaters for outdoor distribution, and new laptop computers to do contactless check-in or allow guests to place orders and schedule pickup appointments online. The resilience of our members has been truly astonishing throughout this pandemic — the ways they have stepped up to serve their neighbors in new and creative ways.

The Gray House in Springfield, for example, implemented a new barcode scanning system and a permanent outdoor distribution structure. They've grown to one of the largest food pantries in our network, serving 185% more people than they did in 2019.

Stone Soup Café in Greenfield serves a Saturday lunch with a fabulous vegan, gluten-free, and culturally-diverse menu. During the pandemic, the number of meals they provided more than doubled. They began offering takeout and online ordering as well as home delivery using a small army of volunteers. They also added a food pantry and "Community Free Store" to better serve their neighbors.

The Amherst Survival Center moved its meal distribution outside, and vastly expanded the number of people its pantry served by offering delivery to local housing complexes. Its staff and volunteers also initiated curbside pickup appointments that guests could book online. These additions have increased access to the pantry and become a permanent part of their service model.

The South Congregational Church in Pittsfield also started home delivery, and now serves more than 300 families each week. Our Community Food Pantry in Southwick and the Franklin Area Survival Center in Turners Falls began utilizing DoorDash for their home delivery. Through a generous partnership with The Food Bank, DoorDash has made their services available for free to Food Bank members. This partnership has resulted in over 1,600 deliveries to neighbors facing food insecurity since June of 2021.

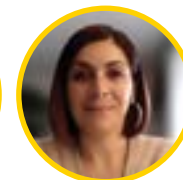
At great peril to their staff and volunteers' health and safety, our members did all this tremendous work because they are dedicated to making sure their neighbors have enough healthy food to eat.

It's my honor and privilege to work with my colleagues to support our members in our shared mission to feed our neighbors in need. I have never been prouder of them than during these last two years. They have persevered, innovated, and adapted, buoyed by their resilience, and above all, their tremendous hearts.

IN PARTNERSHIP,



Michelle
Geoffroy



Jennifer
Ortiz



Naomi
Desilets

Agency Relations Team



HOLISTIC APPROACH TO FOSTER FOOD SECURITY & HEALTH

■ Alan Dallmann, Hunger Solutions Innovator

For the past four years, The Food Bank has assisted patients from Western Massachusetts health centers and hospitals through the Food Insecurity Screening and Referral Initiative (FISRI). This initiative was piloted in 2017 and initiated in January 2018, thanks to a three-year innovation grant from the Community Foundation of Western Massachusetts. FISRI is The Food Bank's way of partnering with health providers to connect residents to services to become more food secure and healthy. Although the initial referral for services addresses food insecurity, our staff also directs patients to other services that can bring them more economic stability.

Recent grants from Health New England, Baystate Health, and Mass General Brigham have enabled us to increase our capacity to assist more patients living with food insecurity and immediately provide them food vouchers and nutritious meals.

Providing healthy meals to meet the dietary restrictions of patients with chronic illnesses came about through a new Western Massachusetts Food Partnership we created to leverage existing meal delivery programs for seniors in the Pioneer Valley. Working with the federally-designated elder care organizations — WestMass ElderCare, Highland Valley Elder Services, LifePath, and Greater Springfield Senior Services — nutritious meals are delivered directly to income-eligible elders with chronic illnesses. Our partners also provide residents kitchen supplies to facilitate healthy cooking and eating. The Food Bank has a contract with MassHealth to provide these services.

Just as we promote consumption of fresh fruits and vegetables across all our Food Bank programs, FISRI assists patients to access fresh produce through the state-funded Healthy Incentive Program (see The Arc of Advocacy at The Food Bank article on page 16).

We also partner with Just Roots — a non-profit farm in Greenfield — to deliver boxes of fresh produce to participants. This summer, we will begin a similar partnership with Agric Organics in Hampden County.

Speaking of partnerships, we also work closely with the Public Health Institute of Western Massachusetts in Springfield to increase awareness of FISRI through an online referral platform called 413 Cares. This platform facilitates referrals from our health care partners for patients facing food insecurity as well as subsequent referrals from The Food Bank to other social service organizations that can provide housing, childcare, job training and many other services. This platform will strengthen the social service network serving Western Massachusetts residents.

Finally, we are working with the Greater Westfield Food Pantry to explore “non-health care” entryways to FISRI. We are beginning to assist individuals who already seek food assistance at this member food pantry by connecting them to more food and non-food resources using the same 413 Cares platform. We believe this pilot can be expanded across our regional emergency food network in the future.

IN PARTNERSHIP,



Alan
Dallmann



Johanna
Farrell



Osvaldina
Rodrigues



Damaris
Arroyo

FISRI Team

THE ARC OF ADVOCACY AT THE FOOD BANK

■ Laura Sylvester, Public Policy Manager

To meet our mission, The Food Bank's advocacy team works in partnership with other community leaders and coalitions to advocate for legislation that addresses hunger's underlying causes. As Congressman Jim McGovern says, "no one should go hungry in the wealthiest country in the history of the world. Hunger is a political problem, and it requires a political solution."

Our advocacy efforts began in 1995 when the Massachusetts Emergency Food Assistance Program (MEFAP) was established thanks to the vision and leadership of the late First Hampshire State Representative Peter Kocot. MEFAP ensures a steady supply of high-quality food for Massachusetts residents facing food insecurity distributed by the Commonwealth's four regional food banks. It is funded through the state budget and overseen by the Massachusetts Department of Agricultural Resources. Over the years, we have worked collaboratively with our Western Massachusetts legislative delegation to secure increased funding so MEFAP can continue to meet our region's need for emergency food. The entire delegation has consistently supported this important program.

Back in 1995, we didn't have an advocacy team or

even a single employee dedicated to advocacy. Advocacy efforts were undertaken by a few staff members in addition to their regular responsibilities. Despite our limited advocacy capacity, in 2008, we advocated successfully for improvements to the federal Supplemental Nutrition Assistance Program (SNAP) and increased funding for TEFAP, the federal version of MEFAP. By 2012, we again successfully advocated for the establishment and funding of the Massachusetts Food Trust to support food producers in low-income census tracts. In 2014, we hired a part-time advocacy coordinator and, in 2016, we finally hired a full-time employee dedicated to advocacy.

During this period, we worked closely with then Holyoke State Representative Aaron Vega to draft Breakfast After the Bell legislation, which was passed in 2019. Beginning next year, the law will ensure that every child in high-need schools will receive breakfast after the school day begins, ensuring that all children experiencing food insecurity can eat breakfast with their peers, free from stigma.

With increased staff capacity, we have expanded our advocacy during the past five years to include many underlying causes of hunger — housing,

transportation, healthcare, and more. Since 2017, we've worked closely with the Massachusetts Food System Collaborative to develop and expand the Healthy Incentives Program (HIP) — a benefit for which all SNAP recipients are automatically enrolled. HIP allows people to use their SNAP-EBT cards to purchase an additional \$40-\$80 worth of fresh healthy produce each month from farm stands, farmer's markets, and CSAs, which has the added effect of supporting local farmers. We've successfully increased HIP funding from \$4M in fiscal year 2017 to \$18M (proposed) for fiscal year 2023.

Currently, we co-lead two statewide coalitions that advocate for legislative bills that would address college hunger and the "cliff effect," which occurs when low-income workers lose public benefits due even to a slight wage increase, leaving them economically worse off than they were before. We also created and

lead the Western Massachusetts Transportation Advocacy Network — a regional coalition of advocates, transit authorities, municipal planners, legislators, and others — that leverages the collective voice of Western Massachusetts to increase transportation funding in our region.

During the past two election cycles, we held multiple candidates' forums, voter education and registration drives, advocacy 101 trainings for community partners and college classes, and orientations for recently elected officials.

We recently hired a second full-time advocacy team member, doubling our capacity. Moving forward, we are excited to continue working at the local, state, and national levels to dismantle systemic inequities to create a Western Massachusetts where no one faces food insecurity, and everyone has access to nutritious food.

IN PARTNERSHIP,



Laura Sylvester



Emily Reardon

Advocacy Team

To support The Food Bank's Advocacy efforts, sign up for Advocacy Alerts (www.foodbankwma.org/advocate), and contact LauraS@foodbankwma.org if you would like to take part in anti-hunger policy campaigns.



STATEMENT OF FINANCIAL POSITION FY21*

Current Assets	\$16,888,690
Fixed Assets (net)	\$4,223,219
Other Assets	\$6,627,151
Total Assets	\$27,739,060
Accounts Payable	\$192,163
Other Current Liabilities	\$463,163
Long-Term Liabilities	\$0
Total Liabilities	\$655,326
Net Assets	\$27,083,734
TOTAL LIABILITIES/ NET ASSETS	\$27,739,060

INCOME FY21

Food	\$18,500,801
Individuals & Corporate Donations	\$6,907,477
Grants	\$1,890,888
Government Grants	\$2,345,694
Member Programs	\$31,500
Other	\$577,456

TOTAL \$30,253,816

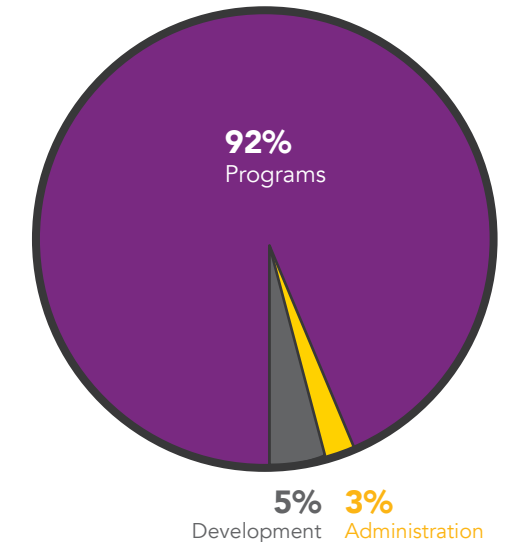
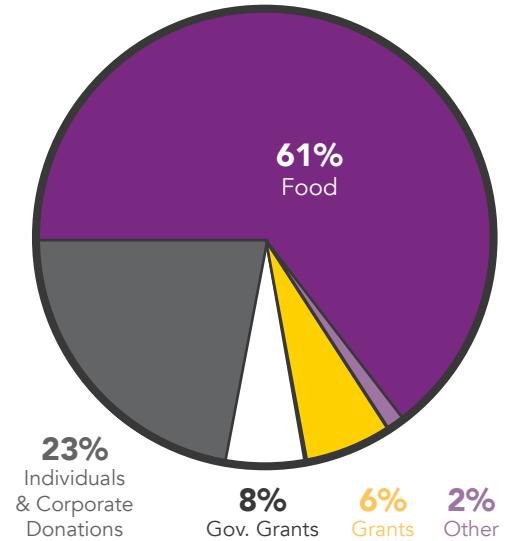
EXPENSES FY21

Programs	\$22,439,980
Development	\$1,100,138
Administration	\$754,212

TOTAL \$24,294,330

*Fiscal Year: October 1, 2020 - September 30, 2021

2021 FINANCIALS



FOOD DISTRIBUTION & ITS IMPACT

Western Massachusetts has experienced dramatic swings in food insecurity between 2019 and 2021 due to the pandemic. Before the pandemic struck our region, an average of about 94,000 individuals received food assistance every month. This figure skyrocketed by 20% in 2020 only to return to pre-pandemic levels in late 2021.

In response, The Food Bank and our front-line emergency food network partners distributed about 30% more healthy food in 2020. Mirroring the decline in food insecurity, food distribution also decreased to pre-pandemic levels in 2021.

THE REASON FOR THE DECLINE IN 2021 ...

Was a massive infusion of federal benefits that had the desired effect of reducing food insecurity such as child tax credits, stimulus payments, unemployment benefits, universal school meals, and SNAP emergency allotments and benefit increases. Now that these programs have expired or are about to expire, coupled with high inflation, our network is projected again to increase food distribution by about ten percent.

EXACERBATED BY THE PANDEMIC...

The lack of storage space at The Food Bank's warehouse in Hatfield has forced us to turn away more than one million pounds of food donations over the last three and a half years. Foreseeing this many years ago, The Food Bank purchased vacant property in December 2020 at the Chicopee River Business Park to build its future, larger, and greener food distribution center and headquarters.

OUR NEW FACILITY ...

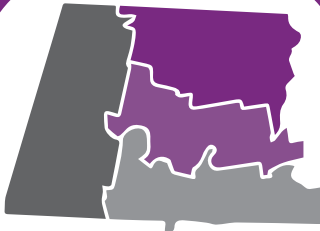
- Will be twice the size of our current facility
- Will be a net zero carbon emitter
- Will enable The Food Bank to provide more healthy food assistance to more people for decades to come

The Food Bank broke ground on its new home in June and will complete construction next spring. We will move in over the summer of 2023.

Please visit our website to learn more about our capital campaign and consider supporting it. We're close to reaching our goal!



AVERAGE MONTHLY PEOPLE SERVED



BERKSHIRE:
15,435

FRANKLIN:
9,711

HAMPSHIRE:
29,115

HAMPDEN:
48,646

TYPES OF FOOD DISTRIBUTED

47%
BREADS/CEREALS
CANNED GOODS

30%
FRESH FRUIT &
VEGETABLES

10%
MEAT

8%
DAIRY

5%
OTHER

DONATION IMPACT

\$1 = 4 MEALS



LOCAL FARMS

29
LOCAL FARMS
DONATED
451,237lbs
=
376,031 MEALS

AGE GROUPS

29%
KIDS
0-17

54%
ADULTS
18-64

17%
SENIORS
65+

MEALS PROVIDED

11.6
MILLION
TOTAL MEALS



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Partners for Community

BETH YOUNG
Big Y World Class Market

WHAT WE DO

Distribute food to members: Food Pantries | Meal Sites | Shelters
Distribute food direct to households: Mobile Food Bank | Brown Bag: Food for Elders
Outreach: SNAP Enrollment | Nutrition Education | Advocacy | Member Capacity Building
Coalition to End Hunger | Food Bank Farm to School Initiative
Food Insecurity Screening & Referral Initiative | Food Bank Farms

Data Based on Fiscal Year 2021

2021 Individual Donors

\$50,000+

Anonymous (2)
Ms. Emily Alexander-Fisher and Mr. John Alexander
Aneel Bhusri
Cher and Mo Willems

\$25,000 - \$49,999

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\$10,000 - \$24,999

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George and Jackie Keady
Cynthia Curme and Oliver Curme
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\$5,000 - \$9,999

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Marc Foster
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Timothy Pecci and Kristie Pecci
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James W. Clauson Jr.
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Wendy Webber and Lisa Katz
Mr. Charles Sanford and Mrs. Sarah Sanford
Chet Messer and Joyce Messer
Ms. Carla Wirzburger

\$2,500 - \$4,999

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Mr. Michael Cohen and Ms. Chia Collins
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Mr. Jarrett Moyer and Ms. Jessica Moyer

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\$1,000 - \$2,499

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Mr. John Cook and Ms. Carla Meehan
Ms. Marlene Snyder and Mr. Don Snyder
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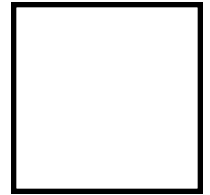
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our mission to feed our neighbors in need and lead the
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[Foodbankwma.org](https://www.foodbankwma.org)

